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2 UNITED STATES BANKRUPTCY COURT

3 SOUTHERN DISTRICT OF NEW YORK

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5 In the Matter of:

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7 EXCEL MARITIME CARRIERS LTD., ET AL., Case No. 13-23060-rdd

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10 Debtors.

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15 B E F O R E:

16 HON. ROBERT DRAIN

17 U.S. BANKRUPTCY JUDGE

18

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5

MODIFIED BENCH RULING

6

7 I have before me a motion by the official unsecured
8 creditors' committee, which is supported by the trustee for the
9 unsecured debt, for an order terminating the debtors' exclusive
10 periods under Section 1121 of the Bankruptcy Code to file and
11 obtain confirmation of a Chapter 11 plan.

12

13 We are well within the debtors' initial exclusive
14 periods under the Bankruptcy Code to file and solicit vote on a
15 plan, and the debtors have filed a Chapter 11 plan and
16 disclosure statement and have a hearing on the adequacy of the
17 disclosure statement scheduled at the end of September.

18

19 So the case is clearly moving forward with a plan that
20 is also clearly supported by the debtors' largest creditor body
21 by debt. In other words, the case is moving forward at a pace
22 that for a case of this size is rapid and, as I said, well
23 within the exclusive periods set forth by Congress in the
24 Bankruptcy Code.

25

26 So the debtors are not looking to extend their
27 exclusive periods, where they would have the burden to do so

1 for cause under Section 1121(d). Instead, the committee is
2 looking to terminate the period that the debtors have to obtain
3 acceptances, in order to file its own competing plan and seek
4 to obtain acceptances of that plan.

5
6 Under the Code, the committee therefore has the burden
7 to show cause for termination. 11 U.S.C. § 1121(d)(1). "Cause"
8 is not defined in the statute, and most cases with regard to
9 the exclusive periods discuss cause in a slightly different
10 context, that is, cause to extend the exclusive periods rather
11 than to terminate them.

12 I agree with the few cases that have dealt with this
13 type of situation and conclude that the burden here is a heavy
14 one, that terminating exclusivity -- particularly during the
15 initial exclusivity period is an extraordinary thing in a
16 bankruptcy case. In re Energy Conversion Devices, Inc., 474
17 B.R. 503, 508 (Bankr. E.D. Mich. 2012); In re Geriatrics
18 Nursing Home, 187 B.R. 128, 132 (D.N.J. 1995); In re Interco,
19 Inc., 137 B.R. 999, 1000 (Bankr. E.D. Mo. 1992).

20 Usually -- and it's hard to say "usually" because
21 there are not that many published opinions where exclusivity is
22 terminated during the initial exclusive periods -- the periods
23 are terminated because of some conduct by the debtor that is
24 short of conduct that would justify the appointment of a
25 trustee (where the statute provides that the exclusive period

1 is terminated automatically) but, still, troubling conduct, for
2 example where the debtor appears to be unable to negotiate a
3 plan because of internal conflicts, or is mismanaging the
4 bankruptcy case short of the need to replace management, or is
5 otherwise using exclusivity in a way that Congress didn't
6 contemplate when it gave debtors in possession the exclusive
7 time to propose and obtain confirmation of a plan. In re
8 Texaco, Inc., 81 B.R. 806, 812 (Bankr. S.D.N.Y. 1988). The
9 mere fact that key players want to file a competing plan is not
10 sufficient cause to terminate a debtor's exclusive periods. In
11 re Geriatrics Nursing Home, 187 B.R. 128, 132 (D.N.J. 1995).

12 The ultimate test is left to considerable discretion
13 by the Court, and it is very fact driven. Id. Both sides have
14 cited Judge Gerber's opinions in the Adelphia case where he
15 detailed several factors that, depending on the particular
16 context, may be relevant -- nine factors -- that is: the size
17 and complexity to the case; the necessity for sufficient time
18 to permit the debtor to negotiate a plan of reorganization and
19 prepare adequate information; the existence of good faith
20 progress toward reorganization; the fact that the debtor is
21 paying its bills as they become due; whether the debtor has
22 demonstrated reasonable prospects for filing a viable plan;
23 whether the debtor has made progress in negotiations with its
24 creditors; the amount of time which has elapsed in the case;
25 whether the debtor is seeking an extension of exclusivity in

1 order to pressure creditors to submit to the debtor's
2 reorganization demands; and whether an unresolved contingency
3 exists. In re Adelphia Communications Corp., 352 B.R. 578, 587
4 (Bankr. S.D.N.Y. 2006), which quotes an earlier opinion in the
5 same case by Judge Gerber that was subsequently affirmed at 342
6 B.R. 122 (S.D.N.Y. 2006).

7
8 Those or similar factors have been cited in other
9 cases, including relatively recently by Judge Glenn in In re
10 Border's Group, Inc., 460 B.R. 818 (Bankr. S.D.N.Y. 2011).

11 However, Judge Gerber would be the first to note that
12 the context is what is most important, and, as he stated in the
13 Adelphia case, the ultimate consideration for the Court was
14 what will best move the case forward in the best interest of
15 all parties.

16 And given the unusual facts here that's what I've
17 ultimately focused on. As I think would be clear based on my
18 recitation of where the case stands at this point, most of the
19 factors that I have listed would argue for not terminating
20 exclusivity. The debtors have moved ahead with a plan. They
21 have the support of their largest creditor group on that plan.
22 A disclosure statement will be considered very shortly. And
23 this is not a case where it appears to me that the debtors'
24 plan is a plan that's DOA or one that is obviously not in good
25 faith, which is another way of saying it is not DOA.

1 On the other hand, it is a plan that at least is
2 premised upon a transaction that involves insiders, through the
3 Ivory Shipping transaction, obtaining a significant amount of
4 equity in either the reorganized debtor under the plan or as a
5 consequence of the plan.

6
7 That fact is troubling in the context of a debtor's
8 continuing assertion of exclusivity, first, on the most basic
9 point, in that it's long been held that exclusivity should not
10 be used simply to pressure a creditor to accede to the debtor's
11 point of view on a critical issue. See for example, In re
12 McLean Industries, Inc., 87 B.R. 830, 834 (Bankr. S.D.N.Y.,
13 1987), and, second, perhaps more importantly, because the
14 Supreme Court in Bank of American National Trust and Savings
15 Association v. 203 North LaSalle Street Partnership, 526 U.S.
16 434 (1999), has made it pretty clear that if a plan is properly
17 viewed as a new value plan and, therefore, confirmable only
18 under the new value exception to the absolute priority rule
19 (which the 203 North LaSalle court neither endorsed nor
20 abrogated) the debtor will not be successful in even getting
21 out of the gate with such a plan if the Court concludes that
22 the insider "purchaser" in essence had an exclusive option to
23 obtain the reorganized equity.

24 It's clear from the discussion in the 203 North
25 LaSalle case that one way to lift that cloud over such a plan

1 is to terminate exclusivity, Id. at 454-56.

2 I have had a few hearings in this case already, some
3 of which have been contested. From the record of those
4 hearings, it appears to me that the debtors engaged in a
5 prolonged period of negotiations with their senior lender group
6 prepetition. It appears to me that those negotiations were
7 difficult. It appears to me that I cannot say today whether
8 the debtors because of the difficulty of those negotiations and
9 their own -- the exigencies of their own financial problems --
10 were effectively precluded from negotiating with the remaining
11 unsecured creditors during the prepetition period.

12
13 In any event, even if the debtors filed this case with
14 the full support of their senior lender group, it was clearly
15 with a plan that was not at all attractive on an objective
16 basis to the unsecured creditor group, unless the unsecured
17 creditor group accepted the valuation assumptions of the plan
18 as well as the structure of the plan.

19 Therefore, it appears to me that while this case is on
20 a fast track and that track is generally something that courts
21 and Congress approve of, some facts argue for placing a limit
22 on the exclusive periods. Thus, there is some danger here that
23 if I denied the committee's motion, the debtors would simply
24 continue on their present track -- and this is an important
25 fact -- get to confirmation sometime in October or early

1 November with a contested confirmation hearing and at least the
2 prospect of the Court not approving confirmation, at which time
3 the debtor would have very little cash on hand, and someone
4 would have to pay the bill thereafter to get to a plan that
5 would be confirmed.

6
7 The testimony at the prior hearing that I mentioned on
8 cash collateral is that there would be roughly four or five
9 million dollars of cash left in the debtors at that time. So
10 the committee has argued and the indenture trustee has argued
11 that really there is a need at this point to open up the
12 playing field because the alternatives are so bleak that either
13 they will lose a significant amount of the value in the debtors
14 by further delay of opening up their ability to file a plan,
15 or, alternatively, they will be coerced into voting for a plan
16 without any meaningful negotiations. Those factors all argue
17 strongly for terminating exclusivity, notwithstanding the
18 strong arguments that I began with for keeping exclusivity in
19 place.

20 A couple of facts have come out and been confirmed on
21 the record that are in addition relevant to the resolution of
22 the problem. First, it is clear that the restructuring support
23 agreement with the senior lenders that underpins the debtors'
24 plan, as well as the cash collateral order that is in place, do
25 not prohibit the debtors or the senior lender group from

1 negotiating a plan and considering plan proposals, including
2 proposals supported by third-party investment or by the
3 committee. The debtors have a clear fiduciary "out," which has
4 been reaffirmed by their counsel today, and the lenders
5 recognize that "out" and recognize that there's no limitation
6 on their talking and negotiating with third parties regarding
7 alternative plans to the plan on the table. If that had not
8 been the case, I believe the balance would have been tipped to
9 terminating exclusivity so those negotiations could take place.
10 But that's not required.

11
12 On the other hand, it is clear that if exclusivity is
13 terminated, that fact in and of itself will not trigger a
14 default under the cash collateral order or the restructuring
15 support agreement, either.

16 However, it does appear to me to be clear -- and this
17 is based upon my experience reviewing fee applications and both
18 reviewing pre-trial discovery, as well as contested plan
19 confirmation hearings, and, frankly, having done both of those
20 things before I went on the bench, that the cost, the added
21 cost, to the estate of terminating exclusivity and having a
22 prompt filing of an alternative Chapter 11 plan, which I have
23 no doubt would happen (the committee has been very upfront
24 about that) would be large here. As things stand, there will
25 already be a significant cost to litigating confirmation of the

1 debtors' plan that's on file today. However, I think that cost
2 would increase dramatically if I terminated exclusivity and the
3 parties engaged, as I trust they would, in the pursuit of not
4 one, but two contested Chapter 11 plans.

5
6 I have reviewed the committee's proposed backstop
7 agreement and the exhibits to it, including the plan summary,
8 and heard counsel for the senior lenders as well as counsel for
9 the debtors on it, and I have no doubt that there are
10 sufficient difficult issues pertaining to confirmation of a
11 plan that would be premised upon the structure in those
12 documents to warrant a significant confirmation fight on issues
13 that are not limited simply to legal determinations based on
14 agreed facts, but, instead, issues based upon feasibility and
15 projections pertaining to the reorganized debtors that would
16 emerge under the committee's plan, which, at this point, I have
17 no assurance would be the same type of reorganized debtors that
18 would emerge under the debtors' plan.

19 No one has given me testimony on what that additional
20 cost would be; however, again based on my own experience,
21 primarily reviewing fee applications, I believe that the
22 debtors would be in danger of having their remaining cash
23 completely eroded by such a fight: that is, that the
24 additional cost of terminating exclusivity and having a plan
25 confirmation fight on not one but two plans could exceed five

1 million dollars. That clearly would trigger a default under
2 the cash collateral order, and, more importantly, not be good
3 for the debtors and their business and their creditors.

4 Obviously, someone would bear that cost. I can't
5 imagine the debtors would go out of business over it; someone,
6 the lenders or, if they were truly serious, the proposed
7 investors in the committee's plan would find some way to pick
8 up that cost, but it would interject a significant layer of
9 uncertainty over the debtors' business and not be good for the
10 business by any means.

11
12 Frankly, I believe that the parties are sufficiently
13 well informed and now have the ability to negotiate that they
14 didn't have prepetition, as a practical matter seeing the
15 obvious alternative end results -- which are either an agreed
16 plan or coming close to running out of cash before then -- and
17 thus they should be able to negotiate a plan that is clearly
18 confirmable or consensual in large measure. Frankly, I think
19 that the money saved could go to bridge a negotiating gap, but
20 there are many other ways one could imagine negotiating a plan
21 that would have some chance of getting consensual support.

22 It seems to me, given the balance that Congress struck
23 in Section 1121, and particularly where the debtors are
24 proceeding, I believe, as Congress contemplated by promptly
25 moving ahead with their plan, that they should be given the

1 chance to try to negotiate a plan that will have broader
2 support.

3
4 I appreciate that one of the objections that would be
5 raised to the current plan is that it is not being proposed and
6 sought in good faith under Section 1129(a)(3) of the Bankruptcy
7 Code. Clearly if those negotiations don't proceed, clearly if,
8 instead, the unsecured creditors are left with only a death
9 trap provision without those negotiations, a court might well
10 be inclined to say that, one way or another, whether it's under
11 the LaSalle case or Section 1129(a)(3), something is wrong at
12 confirmation, given that exclusivity was left in place. I
13 think the debtors, the senior lenders, Ivory Shipping, all
14 should understand that risk as well as other risks that I've
15 highlighted during the course of this hearing, and they should
16 be prepared to negotiate in light of that.

17 At the same time, the unsecured creditors should
18 certainly be prepared to understand the types of risks and
19 concerns that have been articulated by the senior lenders, as
20 well as the debtors, not just on valuation, but also on
21 feasibility.

22 It seems to me that, and maybe this is just like
23 saying I like apple pie and milk, the parties' time is better
24 served without going down the path of two competing plans, but,
25 instead, in appreciating that there'll be no high fives at the

1 end of this process unless they negotiate and see if they can
2 reach an agreement that gets over the problems in the plan that
3 have been identified by the committee.

4
5 So I will not, at this time, grant the motion to
6 terminate. I have been very clear that at some point there may
7 be a problem with this plan if, in fact, the debtors aren't
8 able to show that there's been a fair opportunity to propose an
9 alternative, under LaSalle. And whether that's under LaSalle
10 or Section 1129(a)(3), that's just -- that's going to be an
11 issue. So I hope that I won't ever have to ever get to that
12 point. So I'll ask debtors' counsel, Mr. McDermott, if you
13 could submit an order denying the motion for the reasons stated
14 on the record.

15 Dated: White Plains, NY

16 September 13, 2013

/s/Robert D. Drain

17 United States Bankruptcy Judge

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